

The Role of Coordination Bias in Platform Competition

Online Appendix

Hanna Hałaburda* Yaron Yehezkel†
Harvard Business School Tel-Aviv University

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A Heterogeneous buyers: It is optimal for platform A to capture the non-loyal buyers

Suppose that $d_A = d_D = d$. Then, platform A 's profit from serving the loyal buyers is: $\Pi_{loyal}^A = \hat{n}(dv - K) + d_A Q$. We first consider the case where $Q = 0$. To show that platform A makes higher profit than Π_{loyal}^A when serving the non-loyal buyers as well, we consider each combination of business models:

Both platforms attracting sellers. Substituting $X = (1 - \alpha)(1 - \gamma)(1 - d) + \gamma(1 - d)$ into $\Pi_{sellers-pay}^A$, platform A 's profit when both platforms are attracting sellers is:

$$\Pi_{sellers-pay}^A = -\hat{n}K + v\hat{n}[2\alpha(1 - d)(1 - \gamma) + (1 - d)\gamma - 1 + 2d].$$

Therefore,

$$\Pi_{sellers-pay}^A - \Pi_{loyal}^A = v\hat{n}(2\alpha - 1)(1 - d)(1 - \gamma) > 0,$$

where the inequality follows because $\alpha > 1/2$, $0 < d < 1/2$ and $0 < \gamma < 1$.

Platform A attracts buyers and platform D attracts sellers. Substituting $X = (1 - \gamma)(1 - d) + \gamma d$ into $\Pi_{sellers-pay}^A$, platform A 's profit when platform A attracts buyers and platform D

*Email: hhalaburda@gmail.com

†Email: yehezkel@post.tau.ac.il

attracts sellers is:

$$\Pi_{sellers-pay}^A = -\hat{n}K + v\hat{n}[\alpha(1-d)(1-\gamma) - 1 + 2d + 2\gamma - 3d\gamma].$$

Notice that $\Pi_{sellers-pay}^A$ is increasing with α . Therefore, $\Pi_{sellers-pay}^A > \Pi_{loyal}^A$ iff

$$\Pi_{sellers-pay}^A - \Pi_{loyal}^A = v\hat{n}[\alpha(1-d)(1-\gamma) + 2\gamma - 3d\gamma - 1 + d] > 0,$$

or

$$\alpha > \frac{(1-\gamma)(1-d) - \gamma(1-2d)}{(1-\gamma)(1-d)}.$$

Notice that the right-hand side is α_D . Since platforms A and D adopt *sellers-pay* and *buyers-pay* when $\alpha > \alpha_D$, $\Pi_{sellers-pay}^A > \Pi_{loyal}^A$ whenever both platforms adopt it.

Both platforms attract sellers. Substituting $X = (1-\gamma)(1-d) + \gamma d$ into $\Pi_{buyers-pay}^A$, platform A 's profit when both platforms are attracting sellers is: $\Pi_{buyers-pay}^A = \hat{n}(dv - K) = \Pi_{loyal}^A$.

The effect of Q . Finally, notice that if $Q > 0$, $\Pi_{sellers-pay}^A$ and $\Pi_{buyers-pay}^A$ have the additional term of $Q(1-d_D)$, while Π_{loyal}^A has the additional term of $d_A Q$. Since $1-d_D > d_A$, it follows that the gap $\max\{\Pi_{sellers-pay}^A, \Pi_{buyers-pay}^A\} - \Pi_{loyal}^A$ is increasing with Q . This implies that $\max\{\Pi_{sellers-pay}^A, \Pi_{buyers-pay}^A\} > \Pi_{loyal}^A$ for all $Q > 0$. When platform A attracts buyers, $\max\{\Pi_{sellers-pay}^A, \Pi_{buyers-pay}^A\} > \Pi_{loyal}^A$ even if $Q < 0$, as long as Q is not too low.